

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE OPEN SESSION OF THE MEETING OF THE BOARD. OF
GOVERNOR HELD ON WEDNESDAY, 19 JUNE 1991, IMMEDIATELY FOLLOWING
THE CLOSED SESSION, IN ROOM GM 407-1, SGW CAMPUS

Attendance: Present: Me A Gervais, Chairman, Chief Justice A. B. Gold, Chancellor, Mr. B. Aune, Mr. A. Benedetti, Mr. M. J. Bourgault, Ms. L Brodrick, Ms. M. Donaldson, Mr. J. N. Economides, Mr. L Ellen, Dr. T. Fancott, Mr. H. Farias, Mr. J. R. Firth, Mr. R. K Groome, Dr. H. Habib, Dr. P. Kenniff, Rector, Dr. V. H. Kirpalani, Mr. R. Lawless, Sister E. McIlwaine, Mr. A. H. Michell, Dr. R. H. Pallen, Mr. R. Renaud, Mr. J. H. Smith, Mr. S. Tamas, Ms. S. Woods

Officers of the University: Dr. M. Cohen, Dr. C. Giguère, Me B. Gaudet

Absent: Ms. K. Cox, Mr. D. D'Alessandro, Prof. S. Friedland, Dr. D. B. Frost, Mr. T. Hecht, Mr. P. Howlett, Mr. P. Ivanier, Mr. F. Knowles, Mr. D.W. McNaughton, Me J. J. Pepper, Ms. C. Shamy, Mr. S. Spedding, Mr. W. W. Stinson, Mr. C. I. Taylor, Ms. M. Vennat, Dr. R. Sheinin

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES

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| BG-91-6-D48 | - | Official request from CASA to use the name "Concordia University" / "Université Concordia" in its official designation |
| BG-91-6-D49 | - | Resolution of the Nominating Committee approving Guidelines for the appointment of representatives of the community-at-large to the Board |
| BG-91-6-D50 | - | Guidelines concerning the appointment of members of the community-at-large |
| BG-91-6-D51 | - | Report on Sundry Fees approved by the Office of the Rector |
| BG-91-6-D52 | - | Draft Deed of Servitude for the purpose of correcting illegal views |
| BG-91-6-D53 | - | Agreement in Principle between Concordia University and the City of Montreal for the exchange of cultural services |

1. Call to Order

The Open Session was called to order at 8:31 a.m.

1.1 Chairman's Remarks

Me Gervais advised the Board, for any who were unaware of it, that Mr. Charles Alexander Duff had passed away on 29 May 1991. Having been active in the merger

between Loyola and Sir George, Mr. Duff became the first Chairman of the Concordia University Board of Governors. As Chairman of the Sir George Williams Board, Mr. Duff had already devoted several years to University life, and continued in that tradition, attending Corporation and Board meetings as a Governor Emeritus as recently as November 1990. The Governors stood to observe a moment of silence in memory of Mr. Duff.

The Chairman reported that the next Conference of University Board Chairmen and Secretaries would be held in Montréal on 5 to 7 April 1992. A committee, which he chairs, is already actively planning the conference.

1.2 Approval of the Agenda

The Agenda was approved as submitted.

1.3 Approval of the Minutes

It was moved and seconded (Habib, Bourgault) and unanimously RESOLVED:

R91-62 *THAT the Minutes of the Open Session of the previous meeting, held on 15 May 1991, be approved.*

2. Business arising from the Minutes

There was no business arising from the Minutes.

3. Authorization to the Commerce and Administration Students' Association (CASA) to use the name "Concordia University" in its official designation. for the purpose of incorporation

It was moved and seconded (Firth, Kirpalani) and unanimously RESOLVED:

R91-63 *THAT, in accordance with the second paragraph of Article 1 of the University By-Laws, the Board of Governors authorize the Commerce and Administration Students' Association to use the name "Concordia University" / "Université Concordia" in its official designation, as requested in Document BG-91-6-D48.*

4. Approval of Guidelines concerning the appointment of representatives from the community-at-large to the Board of Governors of Concordia University

It was moved and seconded (Donaldson, Pallen) and unanimously RESOLVED:

R91-64 *WHEREAS part of the mandate of the Nominating Committee is to review and recommend suitable candidates from the community-at-large to the Board of Governors of Concordia University;*

WHEREAS, in order to ensure equity and fairness, it is advisable that their duties and responsibilities, and the expected duration of service on the Board, be more clearly established; and

WHEREAS these Guidelines will serve as an outline of the expectations which Concordia University will make known to potential members of the Board of Governors from the community-at-large;

THAT, on the recommendation of the Nominating Committee, the Guidelines concerning the appointment of representatives from the community-at-large to the Board of Governors of Concordia University, as outlined in Document BG-916-D50, be approved.

5. Report of the Rector on the approval of Sundry Fees by the Office of the Rector for the fiscal year ended 31 May 1991

The Report, Document BG-91-6-D51, had been circulated in the Board mailing; Dr. Kenniff said he had nothing to add.

6. Consent Agenda

6.1 Approval of a Deed of Servitude

The following resolution was adopted unanimously and without debate:

R91-65 *THAT the draft Deed of Servitude, as outlined in Document BG-91-6-D52, for the purpose of correcting illegal views, be approved; and*

THAT Dr. Charles Giguère, Vice-Rector, Services, be authorized to sign the Deed of Servitude on behalf of Concordia University, as well as any other documents related to it.

6.2 Approval of an exchange agreement between Concordia University and the City of Montreal

The proposed agreement concerned the exchange of "cultural services" which, Dr. Kenniff explained, continues Concordia's traditional cooperation with the City of Montréal on a variety of projects to which the University had contributed knowledge and expertise. The agreement currently on the table responded to a request from the City for assistance in

particular research endeavours. Me Gaudet added that the other Montréal universities have concluded similar agreements.

The following resolution was adopted unanimously and without debate:

R91-66 *THAT the agreement in principle between Concordia University and the City of Montréal as outlined in Document BG-91-6-D53, be approved, and*

THAT Dr. Jack Lightstone, Associate Vice-Rector, Academic, Research, be authorized to sign the agreement in principle on behalf of Concordia University, as well as any other documents related to it.

7. Reports of the Standing Committees

7.1 Collective Bargaining Committee

In the absence of Mr. Manon Vennat, Sister MacIlwaine reported on behalf of the Collective Bargaining Committee. The Committee, she said, had met on 12 June to approve the delegation of signing authority to the Vice-Rector, Institutional Relations and Finance, the University's Chief Negotiator, and a member of the Negotiating Committee to be designated by the VRIRF, for the two collective agreements with the library workers' unions. Two others are close to completion.

7.2 Graduation Ceremonies Committee

The Committee Chairman, Chancellor Gold, reported that, at its meeting of 16 May, the Committee had discussed potential candidates for the Fall Convocation ceremonies, and for the Spring Convocation as well. The Committee will follow the usual procedure to elicit additional nominations from the University community. The Chancellor, on behalf of the Committee, urged people to submit their recommendations as early as possible. The Graduation Ceremonies Committee has been criticized for "arbitrarily" selecting honorary degree recipients, but normal procedures include a direct appeal to the academic Deans for nominations; the Deans should submit their recommendations through the proper channels, i.e. the Faculty Councils.

At its next meeting, said the Chancellor, the Committee will review the procedure used to solicit nominations.

Me Gervais added that the Governors should make an effort to attend some convocation ceremonies; it was appropriate that at least one Governor be present at every convocation event. Equally important, it is gratifying to see the fruit of one's labours for the University and to share, with the students and their families, the excitement of this event.

Me Gervais thanked all those governors who have attended convocation ceremonies in the past.

7.3 Nominating Committee

Ms. Donaldson, speaking in the absence of the Committee Chairman, said that most of the business of the Nominating Committee had been accomplished during the Closed Session. An outstanding item was the following resolution of the Board, to thank Mr. Bourgault for his long and faithful service.

It was moved and seconded (Donaldson, Kenniff) and unanimously RESOLVED:

R91-67 *WHEREAS Mr. Maurice Bourgault, a representative from the community-at-large, has been a Governor of Concordia University for sixteen years and is now retiring from the Board;*

THAT the Board of Governors extend its deep appreciation and gratitude to Mr. Maurice Bourgault for sixteen years of excellent and dedicated service on the Board of Governors of Concordia University.

7.4 University Advancement Committee

The Chairman of the Advancement Committee, Mr. Ellen, reported that he was very pleased by the remarkable strides made by the Advancement Office since Mr. Chris Hyde became Director. The Alumni office, under Ms. Ann Vroom, has been extremely effective, having opened several new chapters of the Concordia Alumni Association. A number of new endowment funds and scholarships, as well as fundraising activities which are being undertaken, are but a few examples of the recent achievements of the Advancement Office.

Congratulations were extended to Mr. D'Alessandro for his excellent leadership of the Annual Giving Campaign which raised \$1,173,000, exceeding by 14% last year's receipts. It was with pleasure that Mr. Ellen announced that Mr. D'Alessandro had agreed to lead the 1992 campaign.

A Table of Needs for the next Capital Campaign is being prepared by the Vice-Rectors, the Deans and other senior administrators.

8. Report of the Rector

The Rector reported that the June Convocation, recently concluded, comprised five ceremonies held over several days. The event was successful and very well-attended; he

expressed the hope that the Governors would heed the Chairman's encouragement, and make a point of attending the convocation ceremonies from time to time.

The second subject addressed by Dr. Kenniff arose from the 24 May meeting of Senate, when guidelines for a process of appraisal of all academic units of the University were approved. Appraisals would be carried out over seven-year cycles. Concordia, the Rector said, has one of the longest-standing evaluation program for graduate studies; this new initiative will constitute another important step in Concordia's long-term project of establishing an academic planning process. Appraisal will be on the basis of academic units rather than by programmes.

Dr. Kenniff said that a detailed procedure will be proposed to Senate in the fall.

Mr. Smith asked who would carry out the appraisals. The general principle for the appraisal process, Dr. Kenniff responded, is to involve people both within and outside the University. Although there are various models and no specific model had yet been selected, Concordia's programmes would be evaluated in the context of similar programmes and in comparison with the competition, by external "experts" in the field as well as scholars from within the University.

9. Reports of the Vice-Rectors

9.1 Dr. Sheinin was absent

9.2 Dr. Cohen had nothing to report

93 Dr. Giguère

Dr. Giguère reported that a recent tour of the McConnell Building (the downtown Library building) showed impressive progress. One can begin, he said, to feel the life that the building will soon take on. The Governors will be invited, sometime before the official opening in September 1992, to tour the building; anyone interested was welcome to call him.

Dr. Kenniff said that some of Concordia's key donors will be invited to take a "hardhat tour" in the early fall.

10. Date of next meeting

Copies of the schedule for next year's meetings of the Board were distributed at the meeting; the next meeting will be held on 25 September 1991, at 8:00 am

11. Termination

The meeting of the Board terminated at 9:04 a.m.

Bérendère Gaudet
Secretary of the Board of Governors